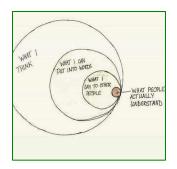
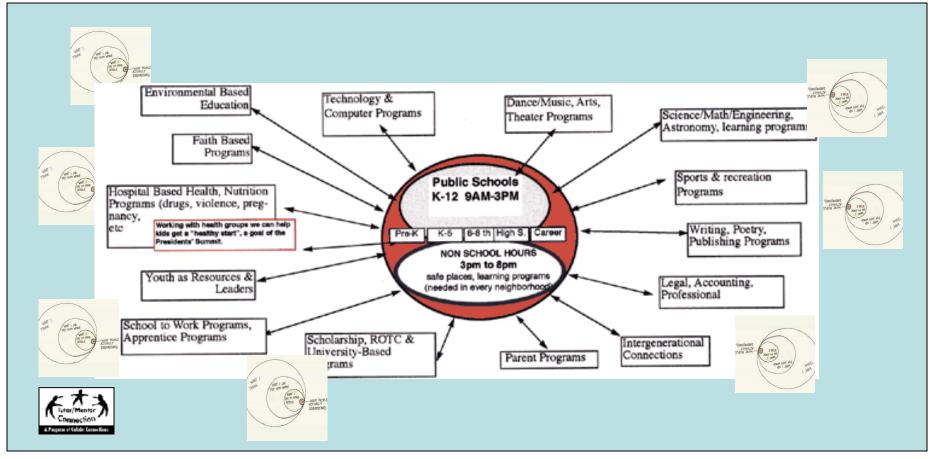
Facebook Discussion started 3-15-16 http://tinyurl.com/Facebookthread3-15-16



I saw this graphic on a Facebook thread and added the graphic below, saying that "If you can imagine the problem a group of people are trying to solve as the hub of a wheel, then imagine the graphic <u>Yasuhiko Genku Kimura</u> has submitted as the thinking of each person represented by a spoke in this wheel. Since what we think is so little understood by others, building a shared understanding of a complex problem, and a commitment to actions that need to repeat over many years, is a huge challenge."



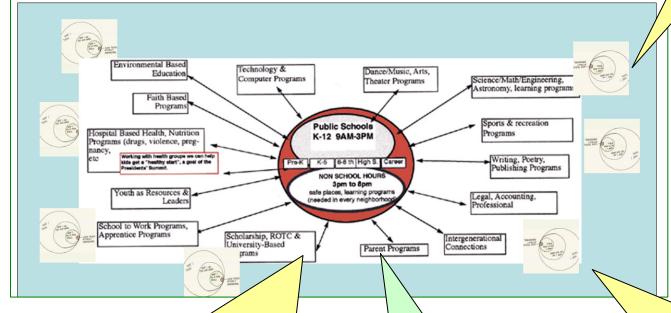
On the following slides I'll show the image from the prior page, then add some comments. I encourage others to copy these pages and add their own thoughts.

Facebook Discussion started 3-15-16 http://tinyurl.com/Facebookthread3-15-16



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This is huge challenge.



While thousands of people talk about helping kids, few are talking in the same conversation, or with a common vision, or set of goals and strategies.

Many not willing to look beyond what they are already doing, to what they should also be doing.

Everyone understands and defines problem differently.

Getting all stakeholders into same conversation, on on-going basis, also huge challenge



I have been involved for many years with a colleague who has been using participatory democracy and deliberation to co-build a 'meta-constitution'. This is not an easy place to provide the details, but I have tried to extract some key words that I hope you find relevant here. It is based on the premise that we are more likely to agree with unlike minded others on issues of Universal Harm - and thereby avid them in Universal Interests. It is also taking a global, big-picture perspective.

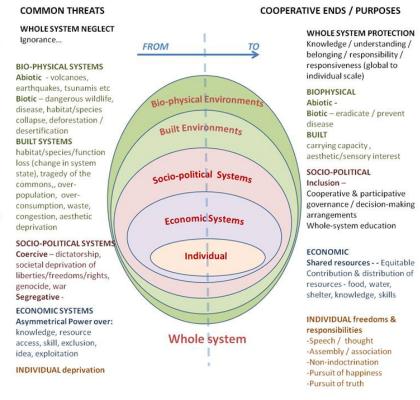
"This meta-constitution has been developed in anticipation of the need for a world constitutional forum to serve this purpose. In accord with the preceding considerations, its first entry level ticket requires an integrity-aspiring promise: a pledge of commitment to global responsibility. Invoked by the Categorical Imperative and the Golden Rule, such commitment presses us to undertake what obviously is our first and highest priority act of ethical responsibility – the autonomous working out of the particular, globally protective norms that we will commit to enact. No simple challenge. It should see us embarking on an integrity developing journey – with unlikeminded others – first to find agreement on globally protective norms that we would promise to uphold as the constitutional foundations of the world's economic and political order. Second, the walk-thetalk journey will see us constituting and/or joining an exemplar global civic organisation based on those foundations.

These integrity requirements are embedded in the proposed draft metaconstitution. A key premise is that by aligning and rebuilding our inner constitutions (our integrities) in accord with globally protective norms that we agree upon, our constitutional relationship will not only be optimally protective, it will be legitimate. This premise steers us to the need for an education-based constitutionalism that engages children at the earliest age. To prevent indoctrination, enable all to exercise moral autonomy, and assure constitutional legitimacy, such global education needs to be governed by the kind of metaconstitutional safeguards exemplified

UNIVERSAL INTERESTS

We believe that these threats and interests pertain to all people (including infants and future generations not yet able to speak) and would be self evident to those who seek to understand long-term, whole system protective responsibilities.

DRAFT Richard Mochelle Neil Davidson Murray Lane Jan 2012



During the Facebook discussion, Neil Davidson, based in Australia, began to offer some visualizations, with his commentary, starting with this.

here.

When I see people using visualizations in a conversation, I join in. I Don't find too many using maps and visualizations to share their thinking like this in my Chicago network.

It does not mean it's not happening. It just means I'm not yet in the conversation.

Built Environment

Socio-political System

Economic System

Whole system

"we are more likely to agree with unlike minded others on issues of Universal Harm - and thereby avid them in Universal Interests. It is also taking a global, bigpicture perspective."

"This premise steers us to the need for an education-based constitutionalism that engages children at the earliest age."



NEIL DAVIDSON http://tinyurl.com/Facebookthread3-15-16

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DRAFT Richard Mochelle Neil Davidson Murray Lane Jan 2012 COMMON THREATS
WHOLE SYSTEM NEGLECT

Ignorance...

BIO-PHYSICAL SYSTEMS
Abiotic - volcanoes,
earthquakes, tsunamis etc
Biotic - dangerous wildlife,
disease, habitat/species
collapse, deforestation /
desertification
BUILT SYSTEMS

BUILT SYSTEMS
habitat/species/function
loss (change in system
state), tragedy of the
commons,, overpopulation, overconsumption, waste,
congestion, aesthetic

deprivation

SOCIO-POLITICAL SYSTEM
Coercive – dictatorship,
societal deprivation of
liberties/freedoms/rights,
genocide, war
Segregative ECONOMIC SYSTEMS

ECONOMIC SYSTEMS
Asymmetrical Power over:
knowledge, resource
access, skill, exclusion,
idea, exploitation

INDIVIDUAL deprivation

COOPERATIVE ENDS / PURPOSES

WHOLE SYSTEM PROTECTIO Knowledge / understanding / belonging / responsibility / responsiveness (global to

responsiveness (global to individual scale)

Abiotic -Biotic - eradicate / prevent

BIOPHYSICAL

BUILT

carrying capacity, aesthetic/sensory interest

SOCIO-POLITICAL Inclusion –

Cooperative & participative governance / decision-makin

arrangements Whole-system education

ECONOMIC

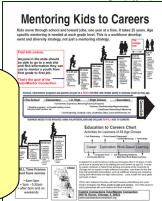
Shared resources - - Equitabl Contribution & distribution o resources - food, water, shelter, knowledge, skills

INDIVIDUAL freedoms &

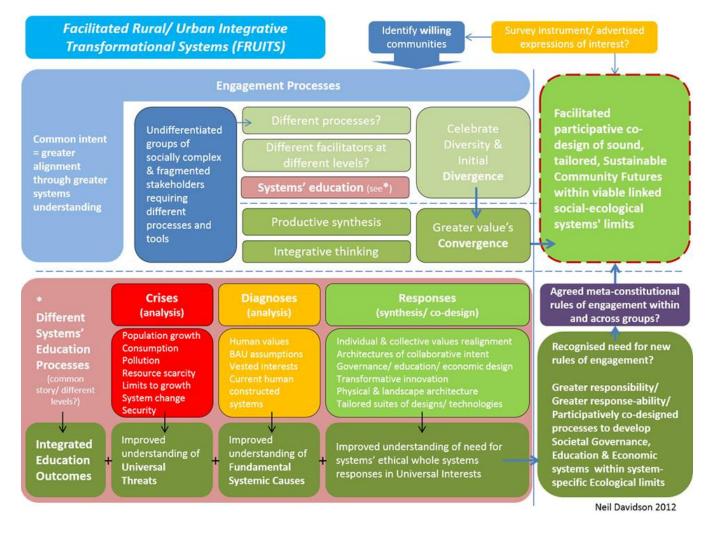
responsibilities
-Speech / thought
-Assembly / association

-Assembly / associat
 -Non-indoctrination

When someone says "birth-to-work" this image is what I hope they are seeing in their mind.







In terms of <u>Yasuhiko</u>'s diagram - we need to have a means of mutual understanding, which means a mechanism for weaving 'common' sense out of initial diversity.

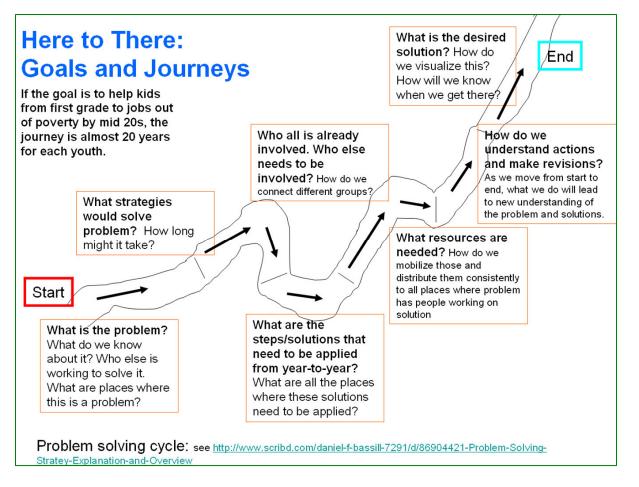
Yet we do not want to lose the diversity going forward, for that is where innovation comes from, the novelty introduced by 'different eyes'.

Hence we have focused on co-defining/ agreeing as much as we can as collective knowledge about 'the system' before aiming to move forward in collective agreement.

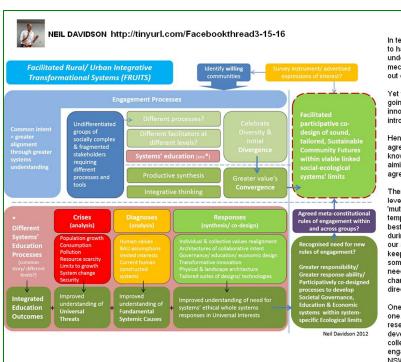
There will be different rates and comfort levels going forward, so each point of 'mutual understanding' is likely to be a temporary intersection according to the best-fit, common perspectives achieved during dialogues at a particular point in our agreed knowledge...yet science keeps advancing, so we might know something different tomorrow - hence the need for 'rules of evidence' if we are to change prior agreed proposals/ directions.

One model I've been playing with is this one. Soon to be tested in an international research project with my community development/ rural entrepreneurship colleague from the US in community engagement in 4 rural towns in Qld and NSW in the Murray-Darling Basin in Australia.

I responded with this graphic, and the message posted below



Neil Davidson It would be interesting to see this process applied in bringing a community together to agree on a strategy, then implement it over a period of years. For instance, in most large cities there are pockets of high poverty, where youth don't move as successfully, or safely through school and into jobs. Getting people into the community to talk to each other often enough that common understanding and agreement on solutions could be achieved would be a first challenge. Sustaining that agreement, and generating resources needed to apply the solution, in many places over many years, would be an even greater challenge. The "here to there" graphic is intended to draw attention to this.



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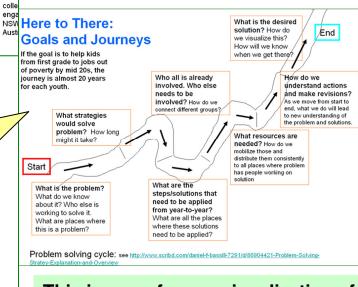
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When someone shares a process map like this.....

I responded with this graphic, and the message posted below

...I urge them to show how this rolls out over time, and to show it applied to a real world issue.....like helping inner city kids move from birth to work.



Neil Davidson It would be interesting to see this process applied in bringing a community together to agree on a strategy, then implement it over a period of years. For instance, in most large cities there are pockets of high poverty, where youth don't move as successfully, or safely through school and into jobs. Getting people into the community to talk to each other often enough that common understanding and agreement on solutions could be achieved would be a first challenge. Sustaining that agreement, and generating resources needed to apply the solution, in many places over many years, would be an even greater challenge. The "here to there" graphic is intended to draw attention to this.

This is one of many visualizations found at http://tutormentor.blogspot.com



Asylum/ Refugee System Stakeholders & Broad Relationships **Product & Service Directly Impacted Providers** Real Humans **Detention 'Industry'** Prodúcts Family & All those (constructors/ outfitters/ Friends affected by providores/ Police) current policies Industry Funders (taxpayers - willing or not) Receiving Catering, Cleaning & Communities Maintenance (cooks, cleaners) **Detainees** (kids & adults) Medical Treatment (Doctors/ Nurses/ carers etc) Medical Diagnosis (Counsellors Supply Psychologists/ etc) Demand Petitioners/ Protestors/ State & Federal (Official) **Fundraisers** Governments & Better Performance? Inquiries, other Countries' Compassionate 'common good' academics, Governments groups: NFP's & NGO's (e.g. whistleblowers RAC), Professional Groups, (PM, Premiers, Services concerned MPs & staff) Unions (e.g. QTU), Churches, politicians) grassroots Research Team - to develop **Providers** Aust & Int'l (UN system maps, systems (Teachers & Conventions, Law) awareness, principles Media (TV, Radio, peers) and approaches that print, social media Educators raise the whole playing communicators) field on behalf of all? Governance Knowledge R&D≺ Education **Bodies & Means Generation &** Management Codes of Moral & Social Behaviour in & between communities/ providers?

Outcome focussed collaboration amongst all entities for common good?

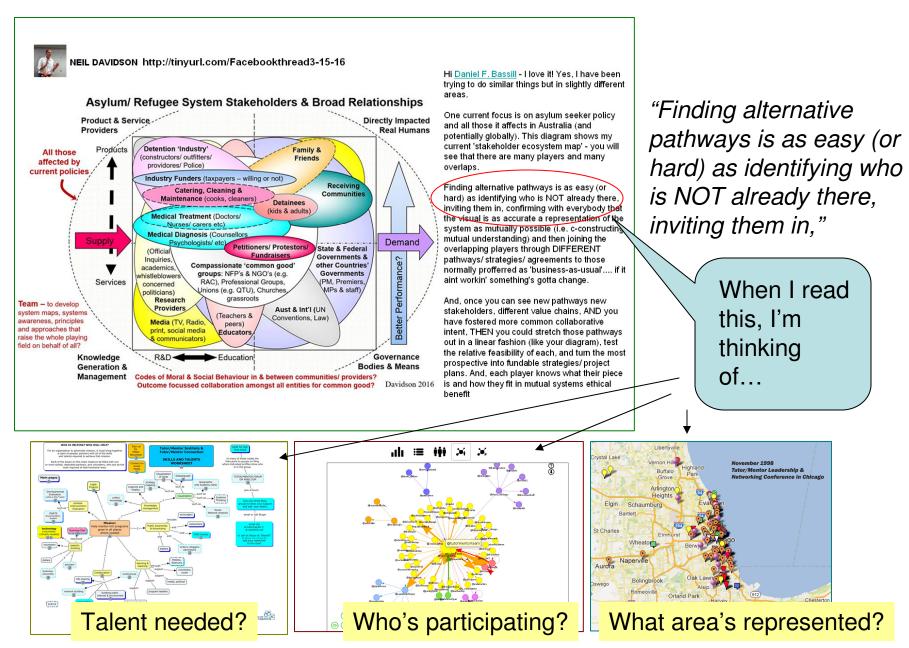
Hi <u>Daniel F. Bassill</u> - I love it! Yes, I have been trying to do similar things but in slightly different areas.

One current focus is on asylum seeker policy and all those it affects in Australia (and potentially globally). This diagram shows my current 'stakeholder ecosystem map' - you will see that there are many players and many overlaps.

Finding alternative pathways is as easy (or hard) as identifying who is NOT already there, inviting them in, confirming with everybody that the visual is as accurate a representation of the system as mutually possible (i.e. c-constructing mutual understanding) and then joining the overlapping players through DIFFERENT pathways/ strategies/ agreements to those normally profferred as 'business-as-usual'.... if it aint workin' something's gotta change.

And, once you can see new pathways new stakeholders, different value chains, AND you have fostered more common collaborative intent, THEN you could stretch those pathways out in a linear fashion (like your diagram), test the relative feasibility of each, and turn the most prospective into fundable strategies/ project plans. And, each player knows what their piece is and how they fit in mutual systems ethical benefit

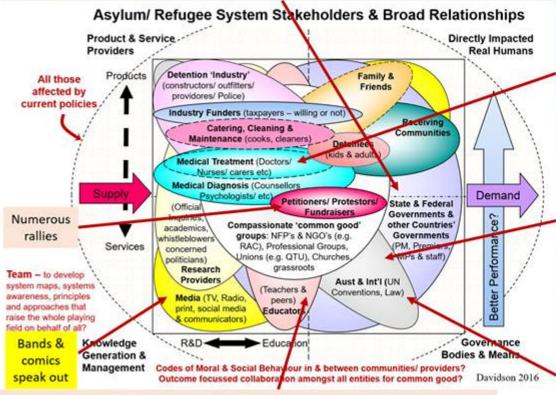
Davidson 2016



These are all network analysis and visualization tools that need to be used.



"...five of six state premiers have pledged their states' support for the position of Vic's Daniel Andrews, who wrote to the PM urging him not to remove the asylum seekers and offering to find homes for the 267 in his state. http://www.theguardian.com/australia-news/2016/feb/10/let-them-stay-australia-backlash-267-asylum-seekers-island-detention-camps



Nov 2015- For the first time in Australian history, teachers ...on strike and students staged a sit-in to protest against the detention of an asylum-seeker high school student. https://migrationalliance.com.au/immigration-daily-news/entry/2015-11-teachers-strike-to-protest-student-s-visa-cancellation-and-detention.html

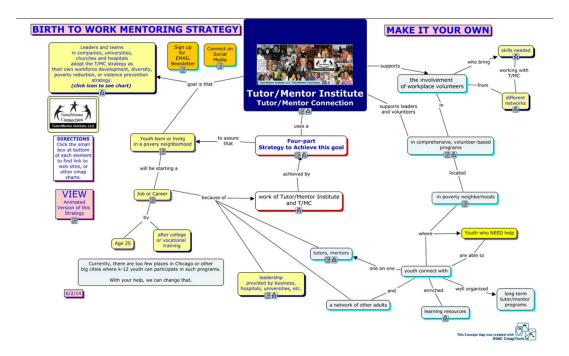
Feb 2016 - AMA President Prof Owler calls medical profession to resist government plans to return asylum-seeker children to Nauru, saying "there are times, in any nation, where the medical profession must act in the interests not only of our patients ... but act in the national interest"/ immediate release of all children from both offshore and onshore detention centres/ moratorium on such children being sent back/ immediate establishment of a national body of clinical experts, independent of government, to investigate and report back to parliament on the health and welfare of asylum-seekers: http://www.smh.com.au/federal-politics/political-news/ama-president-brian-owler-says-turnbull-and-shorten-have-spoken-over-baby-asha-case-20160220-gmzf4k.html#ixzz418dnNugK

Feb 2016 In an <u>open letter</u> to Mr Turnbull, almost 50 law firms, representative bodies, legal associations and jurists strongly advocate for the end of offshore detention and call on the government to bring all asylum seekers in regional processing facilities to the mainland to have their claims properly processed. http://www.liv.asn.au/Practice-Resources/News-Centre/Media-Releases/Australia%E2%80%99s-legal-community-urges-PM-to-end-offsho

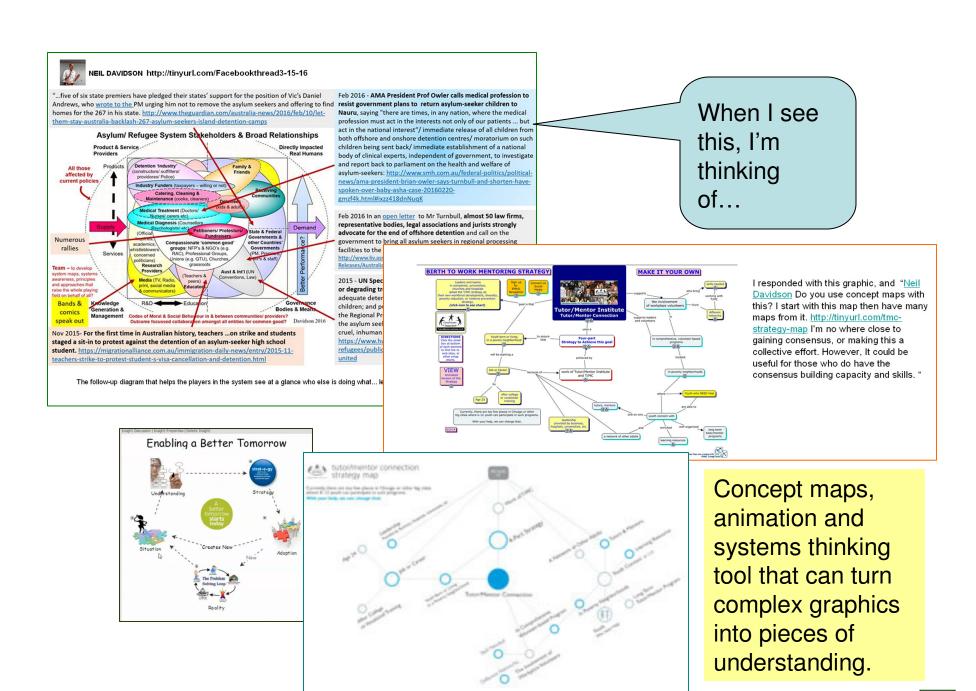
2015 - UN Special Rapporteur on torture and other cruel, inhuman or degrading treatment or punishment: '...by failing to provide adequate detention conditions; end the practice of detention of children; and put a stop to the escalating violence and tension at the Regional Processing Centre, [Australia] has violated the right of the asylum seekers, including children, to be free from torture or cruel, inhuman or degrading treatment.

https://www.humanrights.gov.au/our-work/asylum-seekers-and-refugees/publications/children-immigration-detention-statements-united

Neil added "The follow-up diagram that helps the players in the system see at a glance who else is doing what... let the system see itself "



I responded with this graphic, and "Neil Davidson Do you use concept maps with this? I start with this map then have many maps from it. http://tinyurl.com/tmc-strategy-map I'm no where close to gaining consensus, or making this a collective effort. However, It could be useful for those who do have the consensus building capacity and skills. "



I asked Neil if he had put these visualizations into blog articles. He responded:

Hi again <u>Daniel</u> - I could, and know others that do, but generally haven't for a few years. I do explore these issues on a whiteboard in real time, and generally to try to show that there are many different takes on many elements in motion.

One of the big challenges (and it comes back to the original diagram) is that most people are so ingrained in the current paradigm--that largely is NOT working--that they cannot, or choose not, to see/hear what is being said at a deeper/more complex level of thinking. This is critical If we are to be able to generate alternative concept maps!

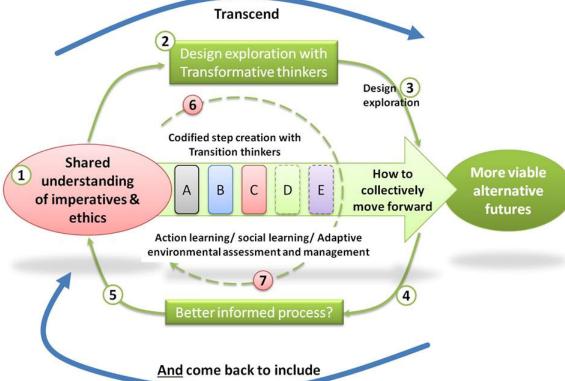
The concept maps I've seen generally do a pretty good job of generating a good understanding of the "symptoms", however few go (or dare go) to the structural causes. This step is often far too challenging for most (in government or funding circles) to consider/ hear, and far too dangerous for most (e.g. funds receivers/ grant applicants) to say!

Speaking out against this culture of silence is necessary to break the stranglehold of 'business-as-usual' assumptions that will otherwise 'do good stuff', but only 'the wrong things righter'...not 'the right things' -- such things are best said and most likely to come from a creative outsider/ systems thinker (me? wink emoticon) than most present.

I find that if I practice what I call 'keynote listening', I can weave the pieces that arise from the many already in the room in real time, and show the systemic connections that others intuit but daren't speak. This often results in collective 'aha' moments as a more common mutual understanding of the systemic harms and options is revealed, quite often from the pieces they provided! The collective sigh, gasp or applause can quite often shift the social field to a more generative position.... unfortunately that moment is hard to capture in the longer term as most get sucked back into the BAU world where they are incentivised to ignore those things that do not align with 'current policy', or that pay them to ignore those that cannot pay.



NEIL DAVIDSON http://tinyurl.com/Facebookthread3-15-16



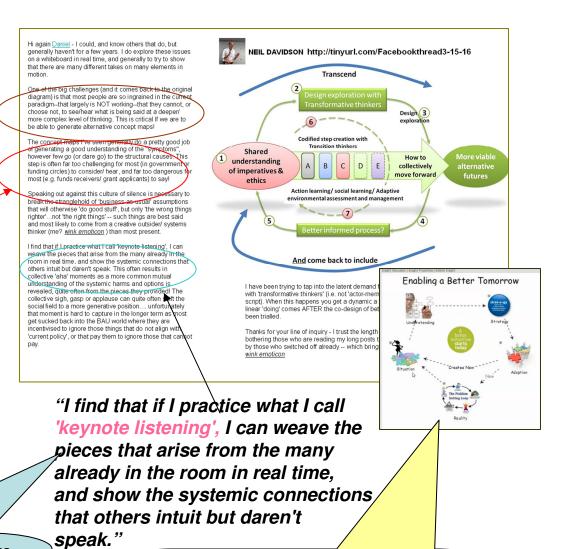
I have been trying to tap into the latent demand for more transformative change with 'transformative thinkers' (i.e. not 'actor-memorisers' who play by the existing script). When this happens you get a dynamic a bit like this diagram, where the linear 'doing' comes AFTER the co-design of better alternatives that have not yet been trialled.

Thanks for your line of inquiry - I trust the length of my comments is only bothering those who are reading my long posts to differ with my experiences, not by those who switched off already -- which brings us back to the original diagram wink emoticon

"One of the big challenges (and it comes back to the original diagram) is that most people are so ingrained in the current paradigm-that largely is NOT working--that they cannot, or choose not, to see/hear what is being said at a deeper/ more complex level of thinking."

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This is also my practice. I'm doing that via this annotation.



Neil's graphic is similar in concept to

one created by Gene Bellinger. I show

http://tutormentor.blogspot.com/2015/04/what-

if-1-of-election-spending-were.html

in this blog article:



Neil Davidson Daniel - unfortunately I don't have a blog, yet, but I keep getting asked so I probably should do something about it!

Interestingly I find it more powerful and satisfying to discuss in real-time than write about in passive third person! I have recently been pointed to Medium, and am considering including a few posts, and my experiences in these sorts of conversations, there. Watch this space smile emoticon

Like Reply March 15 at 8:12pm

<u>Daniel F. Bassill Neil Davidson</u> I like your term 'keynote listening',. I built this skill in 1970s and 1980s as a retail advertising manager for a large corporation where I would listen to marketing/advertising goals of different sales departments and executives then co...<u>See More</u>

Like Reply 1 March 15 at 8:15pm

Neil Davidson Gatecrash!! I do!

Unfortunately the immune system of the current system is so strong that if I raise my hand to ask a question/ make an integrative comment -- e.g. after a University 'Public Lecture' -- I am sometimes introduced in disparaging terms by the moderator/ chair!

This brings us back to the original diagram - those that 'don't get it' boundary-ride on their knowledge...

This is a brief extract from a report I wrote last year:

In "The Australian Natural Resource Management Knowledge System" Prof Val Brown describes five types of knowledge, and the 'boundary riding' and 'ascribing of ignorance' that goes on as they compete for primacy.

These five knowledges are:

- Individual Knowledge own lived experience/ lifestyle choices/ learning style/ identity [identity, reflections, ideals]
- Local Community Knowledge shared lived experience of individuals, families, businesses, communities [stories, events, histories]
- Specialised Knowledge Environment & health science, finance, engineering, law, philosophy etc [case studies, experiments]
- Organisational Knowledge Org governance, policy development, legislation, market [agendas, allegiances, planning]
- Holistic Knowledge core of the matter, vision of the future, a common purpose, aim of sustainability [symbol, vision, ideal]

In Blessed Unrest (2007, p20) Paul Hawken says "The world seems to be looking for the big solution, which is itself part of the problem, since the most effective solutions are both local and systemic."

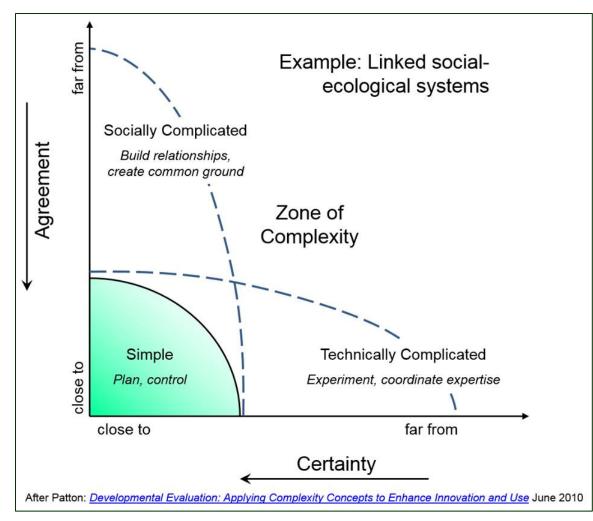
What is required is, as Val Brown suggests, is

- Collective Knowledge – all the decision-making knowledges generate a synergy [individuals, local community, specialised interests, influential organisations, & holistic enquiries]"

I find that those that are open-minded/ open-hearted/ open-willed and DO get it quite often gather around 'me' after the lecture! I find the proportion of those capable and mature enough to approach me afterwards is running at about 4% of those present wink emoticon

Unlike Reply 1 March 15 at 8:29pm Edited





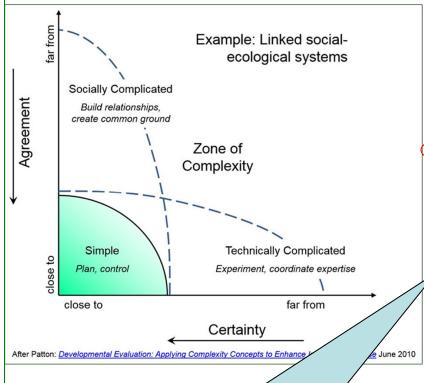
I'll post one more diagram, and then leave it at that.

One on one we can pretend we have reached mutual understanding, all you have to do is agree with the other in a convincing enough way... so the responses above about heart are important - we must have common intent.

For group situations I have found this diagram useful in allowing multiple individuals to self-differentiate according to where they think they can bring something to the discourse. Once they have done this, recognised their differences, then I have seen much faster building of cohesion, with mutual respect for 'the other' intelligences present. Until then it is often conflicting/ competing perspectives seeking ascendance.... let the system see itself and emergence can happen through individual and mutual feedback, in systems context

Daniel F. Bassill Neil Davidson Back in 1990s I was introduced to a group facilitation program where each participant was on a PC so ideas could be generated quickly, then sorted into buckets based on commonality. Then votes could be taken that quickly would show agreement or disagreement, or something in between. Knowing that there's agreement, the group could move forward. Knowing the opposite, or something in between, led the facilitator to dig deeper looking for common ground. This was called Group Systems, by a company called Ventana. Are you, or any one else, aware of such a tool being used in on-line conversation s?





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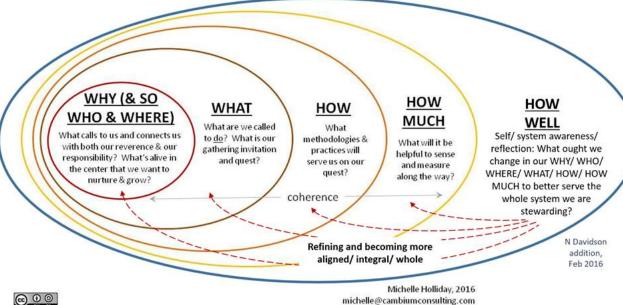
"Once they have done this, recognized their differences, then I have seen much faster building of cohesion, with mutual respect for 'the other' intelligences present"

Unfortunately, I've never found the resources to apply group facilitation consistently, or effectively.

Connect with Dan Bassill on Facebook, LinkedIN or Twitter and join in on these idea sharing conversations. If you have a better on-line space to connect, invite me in.

THE CONCENTRIC CIRCLES OF STEWARDSHIP NEIL DAVIDSON http://tinyurl.com/Facebookthread3-15-16





Others were sharing their own graphics and pulling them from other conversations.

I wonder whether <u>Michelle Holliday</u>'s diagram (with my additional loop and feedbacks) might be worth considering here as well?

As I understand it, this diagram was (about 4 weeks ago?) a work-inprogress draft provided for group refinement.... toward mutual understanding *smile emoticon*

LikeComment

John Kellden and 2 others like this.

Comments

<u>August Mohr</u> I'd like to share this. Is it on a page of it's own or a site somewhere?

March 15 at 9:04pm Like 1

Neil Davidson Hi August Mohr - as far as I'm aware the original diagram came from Michelle Holliday. I added the extra/ outer ellipse. Michelle has seen and 'liked' my addition, but I'm not sure where it 'resides. Michelle?

March 15 at 9:06pm · Like

John Kellden Those are good questions.

Is the space inside which we are conversing around these questions, generative enough - conducive to convivial inquiry, perhaps even conversations that mind and matter, perhaps even metalogue - a meaning-moving-with?

March 16 at 4:01am · Like

Michelle Holliday Neil Davidson could you send me your revised version in a format I can easily add to? I'd like to add reference to "when." Wondering how to share it in an open source way. Any suggestions?

March 16 at 6:39am · Like · 2

<u>Neil Davidson</u> I used your picture, dropped it into PowerPoint, and then turned it back to a pic.

March 16 at 6:50am Like 1



Following the public conversation, I started chat with Neil, saying "Enjoyed meeting you in the recent conversation. Did not mean to monopolize. In response to your last conversation I feel that every major city in the world has pockets of isolated poverty and some people concerned about this to the point that they are looking around the world for ideas. I host my ideas on http://www.tutormentorexchange.net web site, along with ideas of others. I use social media and my blogs to cast a net on a daily basis with the goal of catching the attention of others who are concerned about the issues and willing to look beyond what they are already doing to what they might do. Such a group, if connected in facilitated space, could have a powerful impact."

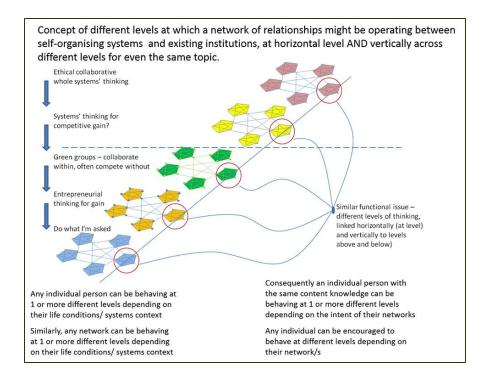
During that chat I shared some other links and said, "You might be interested in some of the ideas about network analysis and GIS mapping that I share at http://www.tutormentorexchange.net/sna

Later he posted this graphic saying

"I wonder, have you ever considered the 'vertical' differentiation of networks, separated according to different worldviews - which of course affects how anyone 'sees' the same landscape through different eyes?"

He responded, and said,

Hi Daniel - thanks for your interest and for your sharing - no monopoly experienced! I have said often that the conversation between two players on social media is taking place in front of an uknown number of potentially interested others, some of whom will find themselves 'strangely attracted' to connect. This is similar to your 'net-casting'. I look forward to following up on your links. The most recent work I did, and the report from which I quoted, was with the UN Regional Centre of Expertise--Murray-Darling, which is about Education for Sustainability across some of the areas that would be covered by Australia's school of the air/ distance ed."



Need more doing "net casting"



NEIL DAVIDSON http://tinyurl.com/Facebookthread3-

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These two graphics illustrate long term commitment to creating a differentiation between types of tutor/mentor programs, as well as the knowledge we need to collect and share.

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